

Shadow Health and Wellbeing Board

Minutes of the Meeting held on Friday, 1st February, 2013 at 2.00 pm in Cabinet Room 'C' - County Hall, Preston

Present:

Chair

County Councillor Mrs Val Wilson, Cabinet Member for Health and Wellbeing (LCC)

Committee Members

County Councillor Mike Calvert, Cabinet Member for Adult and Community Services (LCC)
County Councillor Mrs Susie Charles, Cabinet Member for Children and Schools (LCC)
Richard Jones, Executive Director for Adult and Community Services (LCC)
Helen Denton, Executive Director for Children and Young People (LCC)
Dr Peter Williams, East Lancashire Clinical Commissioning Group (CCG)
Dr David Wrigley, Lancaster Clinical Commissioning Group (CCG)
Dr Robert Bennett, Chorley and South Ribble Clinical Commissioning Group (CCG)
Dr Ann Bowman, Greater Preston Clinical Commissioning Group (CCG)
Dr Jimmy Reid, Fylde and Wyre Clinical Commissioning Group (CCG)
Peter Kenyon, Chair of Lancashire PCT Cluster Board
Councillor Julie Cooper, East Lancashire District Councils
Councillor Bridget Hilton, Central Lancashire District Councils
Councillor Cheryl Little, Fylde District Councils
Lorraine Norris, Lancashire District Councils (Preston City Council)
Michael Wedgeworth, Chair of Third Sector Lancashire
Walter D Park, Chair of Lancashire LINK
Karen Partington, Chief Executive of Lancashire Teaching Hospitals Foundation Trust

Officers

Deborah Harkins, Director of Health Protection and Policy, Public Health Lancashire
Sakthi Karunanithi, Director of Population Healthcare, Public Health Lancashire
Mike Leaf, Director of Health Improvement, Public Health Lancashire
Habib Patel, Lancashire County Council

Apologies

Maggi Morris, Director of Public Health (LCC / PCT)
Dr Simon Frampton, West Lancashire Clinical Commissioning Group (CCG)
Janet Soo-Chung, Chief Executive of Lancashire PCT Cluster Board
Professor Heather Tierney-Moore, Chief Executive of Lancashire Care Foundation Trust

1. Welcome from the Chair and overview of the agenda

The Chair, County Councillor Valerie Wilson welcomed all to the Shadow Health and Wellbeing Board meeting and introduced the items on the agenda.

2. Apologies for absence

Apologies for absence were received from Maggi Morris (Director of Public Health), Dr Simon Frampton (West Lancashire CCG), Janet Soo-Chung (Chief Executive of Lancashire PCT Cluster) and Professor Heather Tierney-Moore (Chief Executive of Lancashire Care Foundation Trust).

3. Minutes of the meeting held on 18 October 2012

The minutes of the meeting held on 18 October 2012 were agreed as an accurate record.

4. Feedback & Recommendations from 1:1s

Habib Patel, Debs Harkins and Mike Leaf (All Lancashire County Council), gave a presentation on the Feedback and Recommendations as a result of the recent series of one to one meetings held with Board members.

Habib explained that the purpose of the feedback was for Board members:

- To understand perceptions of members' role on the Board.
- To provide opportunities for Board members to make recommendations to the strategy narrative.
- To elicit views on how the Health and Wellbeing Strategy can be delivered.
- To understand Board members' commitment to contributing to the delivery of the overall strategy.
- To consider partner's contribution to the delivery of the 4 chosen interventions.

Role of the Board - Feedback:

Habib presented feedback received from Board Members regarding the Role of the Board:

- Board members were in agreement that they have a leadership role across the whole County.
- Some members have a link role.
- Board members are "Holding the ring on health and wellbeing in Lancashire"
- Board members should hold each other to account.
- Some Board members were unclear about how partners will hold each other to account.
- Some Board members expressed concerns that they have not had the opportunity through the Board to explore the most significant challenges facing the Lancashire health system.

Recommendations regarding the Role of the Board were presented to the Board as follows:

- To hold a facilitated development session for Board members to work through a number of scenarios providing opportunities to challenge in a safe environment and to agree how Board members will hold each other to account.

- Develop a process by which the “sustainability issues” that need discussion are identified and a programme of work to take these forward.
- Hold facilitated development sessions to work through a number of “sustainability” scenarios.
- Explore the Board’s vision for the Lancashire JSNA and how it wants to provide leadership of its development.

Strategy Narrative – Feedback

Habib presented feedback from Board Members on their views of the Strategy Narrative:

- The strategy does have clear outcomes (but they aren’t measureable).
- It does not establish how public and patient experience of health and wellbeing services will be improved.
- It does not describe how the system will be sustainable.
- Board members did not make the link between the shifts and sustainability and experience.
- Need to be more explicit about what success would look like.
- Mixed views about measures against outcomes, interventions and shifts.
- How can we hold each other to account if we don’t know what success will look like?
- Mixed views about rigorous performance management framework.

Recommendations regarding the Strategy Narrative were presented to the Board as follows:

- The strategy narrative should be explicit about the three goals of an effective H&W system: improving outcomes, experience and sustainability.
- It should describe how the strategy shifts contribute to improving outcomes, citizen’s experience and the sustainability of the system.
- It needs an overarching measurable goal for the strategy.
- It should be "SMART" success measures for each outcome, shift and intervention and progress should be reported to the Board.

Delivery of the Strategy – Feedback

Debs Harkins presented feedback from Board Members on the Delivery of the Strategy:

- The Board should have strategic oversight of the delivery of the strategy.
- Further consideration needed to understand how the action of each organisation would contribute to outcomes, shifts and interventions.
- Board members were not clear how and why the four interventions had been chosen.
- Perception from some NHS members that the four interventions are social care focused.

Recommendations regarding the Delivery of the Strategy were presented to the Board as follows:

- The Board should review its decision to focus on the four particular interventions and clarify the rationale for this.
- The Board should consider developing a three-year strategic plan to specify how the strategy will be delivered, specifically, how partners will contribute to the outcomes, shifts and interventions.
- Board members nominate a representative from their organisation who could form a multi-agency team and work together to develop the three-year strategic plan.

Co-ordinating Commissioning Plans – Feedback

Mike Leaf presented feedback from Board Members on the Co-ordinating Commissioning Plans as follows:

- Board Members are unsure how co-ordination will actually happen.
- Board Members requested that clear expectations on how and when commissioning plans are shared.
- Board Members wanted clarification on how do we ensure constructive challenge is provided.
- Need to fill the gap between long term outcomes and the interventions.

Recommendations regarding the co-ordination of the Commissioning Plans were presented to the Board as follows:

- The Board should make explicit its expectations:
 - about how and when it would like to receive partner's commissioning plans and
 - about what should be included in them in order for them to co-ordinate as effectively as possible with health and wellbeing strategy priorities.
- Consideration given to how it will undertake the co-ordination of commissioning plans to ensure that any gaps can be identified and proposals developed for them to be filled.

Integration – Feedback

- Board members were not talking about integration of plans.
- Early days, new players, new partners.
- Board members were not clear about how integration would happen.

Recommendations regarding Integration were presented to the Board as follows:

The Board's approach to co-ordinating Commissioning Plans should include the identification of opportunities for integrating in the commissioning and delivery of services and these should be highlighted to the Board.

Intervention – Feedback

- Mixed commitment to interventions.
- Strong commitment to new ways of working but mixed views as to role in their delivery.
- Commitment to engage and support delivery but not necessarily through investment.
- Recommended some changes to work plans.
- Needed some time to discuss with organisation/partners on contribution.

Recommendations regarding Interventions were presented to the Board as follows:

- Multi Agency task groups set up to start delivery
- Send those who have mandate on behalf of organisation/partner
- Identify some quick wins and success measures

Way Forward

Board members asked for clarity regarding the agreed priorities. Views were expressed that it was felt that the Board members had knowledge and expertise from their areas which need to be aligned with the four priority outcomes for the Board, there is a need to bring this together.

Resolved:

The Shadow Health and Wellbeing Board:

- a) Noted the presentation and feedback presented.
- b) Requested that individual Board members review their own services individual plans and look at what they contribute in order that any gaps can be identified.
- c) Requested that the Strategic Plan be created and presented to the Board.

5. Health & Wellbeing Board Regulations

Roy Jones, Assistant County Secretary, Lancashire County Council gave an update on the new Health and Wellbeing regulations due to be published by central government.

At the present time the new regulations have not been published, they are due in the next few days.

As part of the new regulations the new Lancashire Health and Wellbeing Board will become a formal committee of the County Council. It is unknown at this stage what impact the new regulations will have on the set up of the Board but elements such as public attendance, representation, voting rights and other aspects could be different.

A report will be presented to the County Council to formally approve the constitution of the new Lancashire Health and Wellbeing Board to ensure arrangements are in place for the 1 April 2013 when the formal Health and Wellbeing Board come into existence.

Resolved: The Shadow Health and Wellbeing Board noted the verbal update.

6. Third Sector approach to Health & Wellbeing

Michael Wedgeworth, Chair Third Sector Lancashire, presented the report (circulated) regarding the Third Sector approach to Health and Wellbeing.

A Third Sector Health and Wellbeing Group has been established through a One Lancashire initiative, with the intention of working collaboratively. The Group believes that they are stronger together, offering the best prospects for the Third Sector's contribution to the health and wellbeing of the people of Lancashire.

A number of benefits for Commissioners and benefits for the Third Sector were presented (as circulated) for endorsement by the Shadow Health and Wellbeing Board.

Board Members were fully supportive of the benefits presented.

Resolved: The Shadow Health and Wellbeing Board noted the report and endorsed the benefits presented in the report.

7. Living Well with Dementia - Health Scrutiny Committee Response

Habib Patel, Lancashire County Council introduced the report and explained that at the Health Scrutiny Committee on the 12 July 2011 a report on the mental health inpatient reconfiguration proposals was discussed. Elected Members decided to set up a task group to review the services and support available to dementia patients with a particular focus on respite provision.

The task group focused on the following stages:

- Prevention and early diagnosis
- Home and community based provision
- Residential care
- End of life care

The task group conducted their research by carrying out discussions with relevant professionals, carrying out care home visits and considering a range of documentary evidence.

The task group conclusions were presented in the report (circulated). The Shadow Health and Wellbeing Board were asked to note the report and consider the report in more detail at a future Health and Wellbeing Board meeting.

Resolved: The Shadow Health and Wellbeing Board agreed to note the report and consider the report in more detail at a future Health and Wellbeing Board meeting.

8. Children & Young Peoples response to Health & Wellbeing Strategy (PULSE)

A report was presented by members of PULSE – Lancashire Children and Young People's Health and Wellbeing Board.

It was reported that the aim of the report was to give young people's views on the Lancashire Health and Wellbeing Strategy, promote the work of PULSE and explore how the Lancashire Health and Wellbeing Board and PULSE could work together in the future.

PULSE believe that children and young people's views about health and wellbeing are important and should be gathered, shared, listened to and acted upon.

The aims of PULSE are:

- To make a positive difference to children and young people's health and wellbeing.
- To make sure the voice of children and young people is heard by decision makers.
- To advise these decision makers on how to make health services and health education more children and young people friendly.

The current priorities of PULSE are:

- Making sure the voices of children and young people are heard by decision makers.
- Emotional Health and Wellbeing.
- Substance Misuse (including alcohol and tobacco).
- Access to health information and services.

PULSE presented Young People's Views on the Health and Wellbeing Strategy:

- Mental Health and Wellbeing, Early Response to Domestic Violence, Long Term Conditions and Support for Carers were seen as being most important to young people.
- All of the remaining priorities/ actions were identified as being important to young people by at least one of the groups involved.

It was recognised that the following actions from the Health and Wellbeing Strategy link to PULSE priorities

- Smoking in Pregnancy.
- Alcohol Liaison Nurses.
- Self Care - Encouraging People to Take Control of their own Health and Wellbeing.

Suggestions were presented for how PULSE and the Lancashire Health and Wellbeing Board could work together:

- PULSE would like to support the Health and Wellbeing Board with our identified priorities i.e. Emotional Health and Wellbeing, Substance Misuse, Access to Health Information.
- PULSE would also like to offer support with the areas of the Strategy which we feel are most important to young people i.e. domestic violence and long term conditions.
- Representatives from PULSE would like to attend relevant Health and Wellbeing Board meetings and would like to invite the Board to attend relevant PULSE meetings.
- PULSE would welcome discussions about:
 - how we could be kept updated on the work of the Health and Wellbeing Board

- how the Health and Wellbeing Board could be kept updated on the work of PULSE
- how children and young people's views should be shared with the Board and wider groups
- PULSE would like the Health and Wellbeing Board to help us champion the views of children and young people and encourage other decision makers to listen to and act upon our views.
- PULSE would welcome a response to the questions and suggestions within our report.

Board members thanked the Young People for their presentation which was informative and excellently presented. Board members were encouraged to attend future PULSE meetings.

Resolved: The Shadow Health and Wellbeing Board welcomed the presentation of PULSE, endorsed the suggestions for how PULSE and the Lancashire Health and Wellbeing Board can work together in the future.

9. Any Other Urgent Business

It was noted that this meeting was the last time Walter D Park (Chair of Lancashire Link) and Peter Kenyon (Chair of Lancashire PCT Cluster Board) would be attending the Board. The Shadow Health and Wellbeing Board thanked Walter and Peter for all their work on the Board and wished them well for the future.

10. Date of Next Meeting

This is the last meeting of the Shadow Health and Wellbeing Board before it is replaced by the Lancashire Health and Wellbeing Board.

The Lancashire Health and Wellbeing Board is scheduled to hold its first meeting on 25 April 2013.

Andy Milroy
Principal Executive Support Officer

Lancashire County Council
County Hall
Preston